



1 (C) *City Manager*, means the City Manager, or designated representative, of the City, or if no one  
2 is officially serving in the position, the Acting City Manager, or designated representative,  
3 which may include an Acting Assistant City Manager.

4 (D) *Director of Finance* means the Director of Finance and Treasurer, or designated representative,  
5 for the City, or if no one is serving in the position, the Acting Director of Finance and Treasurer.

6 (E) *Expenditures* means decreases in net financial resources under the current financial resources  
7 measurement focus, and pertains to payment of normal operating payments and encumbrances.

8 (F) *Expenses* mean the cost of doing business in a proprietary organization, and can be either  
9 outflows or the using up of assets – cost expiration – such as the depreciation of fixed assets.  
10 Within the context of this Budget Ordinance, “proprietary organization,” or “proprietary fund”  
11 refers only to a method of accounting and is not used as any reference to whether the enterprise  
12 is conducted in a governmental or proprietary manner, as that term is understood in Arkansas  
13 law. All enterprises referred to in this ordinance shall be operated by the City in its  
14 governmental capacity.

15 (G) *Fund Balance* means the difference between assets and liabilities reported in the governmental  
16 fund and represents the excess of revenues or expenditures that has accumulated since the  
17 inception of the fund.

18 (H) *Revenue(s)* means:

19 (i) Increases in the net current assets of a Governmental Fund Type from other than  
20 expenditure refunds and residual equity transfers, but does not include any general  
21 long-term debt proceeds and operating transfers in – which are classified as “other  
22 financing sources,” unless these constitute a reservation of fund balances for  
23 encumbrances carried forward from a prior year and the expenditure for which the fund  
24 balance was created has also been carried forward; or,

25 (ii) Increases in the net total assets of a Proprietary Fund Type from other than expense  
26 refunds, capital contributions and residual equity transfers, but does not include  
27 operating transfer in which are classified separately from revenues, unless these  
28 constitute a reservation of fund balances for encumbrances carried forward from a prior  
29 year and the expense for which the fund balance was created has also been carried  
30 forward.

31 **Section 4. Compliance with Existing Laws, Statutes and Ordinances.** This ordinance has been  
32 prepared in accordance with various Arkansas Statutes that deal with municipal fiscal reporting  
33 requirements, the *Financial Reporting Standards for the City of Little Rock, Arkansas*, as approved in Little  
34 Rock, Ark., Rev. Code §§ 2-245 to 260.8 (1988), and the standards of the Government Finance Officers  
35 Association.

1           **Section 5. Fiscal Year 2020 Budget.** The following respective amount for every resource and  
2 appropriate use is herein set forth as follows:

3           **(A) APPROPRIATE OPERATING RESOURCES:**

4	General Fund	\$212,125,253
5	Street	21,339,903
6	Waste Disposal	23,938,605
7	Parking Garages	2,962,166
8	Fleet Services	14,333,041
9	Vehicle Storage Facility	2,066,800
10	<b><u>TOTAL RESOURCES</u></b>	<b><u>\$276,765,768</u></b>

11           **(B) APPROPRIATE OPERATING USES:**

12           **General Fund Departments**

13	General Administration	\$22,580,232
14	Board of Directors	338,411
15	Community Programs	462,179
16	City Attorney	1,585,138
17	Municipal Court – Criminal	1,348,842
18	Municipal Court – Traffic	1,246,377
19	Municipal Court – Environmental	537,099
20	Finance	3,588,285
21	Human Resources	1,860,866
22	Office of Information Technology	5,538,495
23	Planning & Development	2,601,213
24	Housing & Neighborhood Programs	5,566,012
25	Public Works	1,074,107
26	Parks and Recreation	9,994,977
27	River Market	1,356,920
28	Golf	1,532,166
29	Fitness and Aquatics	886,292
30	Zoo	6,638,508
31	Fire	53,230,908
32	Police	80,209,890
33	Debt Service	5,505,534
34	Transfer to Street Fund	194,000
35	Future Little Rock, Special Projects, PIT, Grant Match	8,748,802

1	Contingency	1,000,000
2	<u>Vacancy Allocation (Authorized Unfilled Positions)</u>	<u>(5,500,000)</u>
3	<b>TOTAL GENERAL FUND</b>	<b>\$212,125,253</b>
4	Street Fund	21,339,903
5	Solid Waste	23,938,605
6	Parking Garages	2,168,420
7	Fleet Services	14,333,041
8	<u>Vehicle Storage Facility</u>	<u>1,735,627</u>
9	<b><u>TOTAL USES</u></b>	<b><u>\$275,640,849</u></b>

10 **Section 6. *Outside Agency Contributions.*** The appropriation for General Administration operating  
11 uses in Section 4 above includes the following amounts for various entities with which the City contracts  
12 for public services, or in which the City has an ownership interest:

13	Rock Region Metro (Central Arkansas Transit Authority) (i)	\$8,195,734
14	Pulaski County Regional Detention Center (ii)	2,222,000
15	Arkansas Arts Center	700,000
16	Museum of Discovery	192,000
17	Metroplan	178,042
18	Downtown Partnership	145,000
19	PAGIS	134,850
20	Pulaski County Health Unit	56,100
21	St. Vincent's	25,381
22	<u>City Beautiful</u>	<u>2,500</u>
23	<b><u>TOTAL OUTSIDE AGENCY CONTRIBUTIONS</u></b>	<b><u>\$11,851,607</u></b>

- 24 (i) Additional funding is provided by the Street Fund in the amount of \$2,000,000, bringing  
25 the total allocation for Rock Region Metro to \$10,195,734.  
26 (ii) Additional funding is provided in the local jail fine special project in the amount of  
27 \$257,760 to bring support for the Pulaski County Regional Detention Center to \$2,479,760.  
28

29 **Section 7. *PILOT Payments.*** In accordance with Act 497 of 1981, Act 713 of 1991, and Act 1629 of  
30 2001, of the Arkansas General Assembly, the Director of Finance shall make appropriate payments to the  
31 Little Rock School District, the Pulaski County Special School District, and Pulaski County from any  
32 affected payment-in-lieu of taxes (PILOT) made to the City by a company for which an Act 9 Industrial  
33 Development Bonds was issued; it is estimated that the gross amount of these resources for Fiscal Year  
34 2020 is One Million, Eight Hundred Fourteen Thousand, Eight Hundred Seventy-Nine Dollars  
35 (\$1,814,879).

1       **Section 8. *Appropriation for the Compensation of Elected Officials.*** This budget contains a personnel  
2 appropriation for the Mayor and the Members of the Board of Directors as follows:

3       (A) Annual compensation of the Mayor is One Hundred Sixty Thousand Dollars (\$160,000.00), and  
4       such other amounts as may from time to time be approved during the time this ordinance is  
5       effective;

6       (B) Annual compensation for each member of the Board of Directors is Eighteen Thousand Dollars  
7       (\$18,000.00), plus an annual stipend of Three Thousand Dollars (\$3,000.00);

8       (C) In addition to these amounts, there are expenditures noted within this ordinance which document  
9       the amounts paid for Mayor and Board member expenses and benefits.

10       **Section 9. *Definition of Significant Variance.***

11       (A) In order to prepare this budget it has been necessary to estimate the amount of revenue or other  
12       resources that the City will have available to it in Fiscal Year 2020, and the cost of the various  
13       expenditures and expenses that the City will incur during this period.

14       (B) To assure the efficient and responsible operation of the City, and the maintenance of its various  
15       programs and facilities, it is important for the Board of Directors to be timely advised of a  
16       significant variance in revenues, or expenditures, during the course of the fiscal year. Further,  
17       it is important for the Board of Directors, the City Manager and the Director of Finance, to  
18       agree as to what constitutes a “significant variance” of these items.

19       (C) It is further necessary to have a definition of “significant variance” that can be reviewed on an  
20       annual basis as a part of the City budget process, and which can best reflect the point at which  
21       the Board of Directors believes it should be notified that such a change of circumstances has  
22       occurred in relation to any expenditure, expense, fund balance, revenue, or resource.

23       (D) For Fiscal Year 2020, a “significant variance” shall be deemed to have occurred if, during any  
24       reporting period, there has been an increase or decrease from the budgeted amount for the  
25       period covered by a Monthly Financial Report, or a Quarterly Fund Balance Report that is:

26               (i) Greater than 5% of the amount anticipated for that item for the period of time  
27               covered; and,

28               (ii) More than Fifty Thousand Dollars (\$50,000.00) from the amount anticipated for  
29               that item for the period of time covered.

30       **Section 10. *Timeline for Department of Finance.*** The timeline for events related to the timely  
31 preparation of reports and statements to the Board of Directors for Fiscal Year 2020 is attached as Exhibit  
32 A to this ordinance.

33       **Section 11. *Severability.*** In the event any title, subtitle, section, subsection, subdivision, paragraph,  
34 subparagraph, item, sentence, clause, phrase, or work of this ordinance is declared or adjudged to be invalid  
35 or unconstitutional, such declaration or adjudication shall not affect the remaining portions of the ordinance

1 which shall remain in full force and effect as if the portion so declared or adjudged invalid or  
2 unconstitutional was not originally a part of this ordinance.

3 **Section 12. Repealer.** All ordinances and resolutions, including but not limited to Little Rock, Ark.,  
4 Ordinance No. 21,683 (December 18, 2018) (“the 2019 Budget Ordinance”), and any other ordinances or  
5 resolutions that relate to financial reporting within the City, are hereby repealed to the extent of such  
6 inconsistency.

7 **Section 13. Emergency Clause.** *It is imperative that a Budget Ordinance for the ensuing fiscal year*  
8 *and calendar year be passed prior to the end of the current calendar year in order to assure the continued*  
9 *provision of City services, operations, and facilities; such continuation is essential to the public health,*  
10 *safety and welfare, an emergency is, therefore, declared to exist and this ordinance, with the exception of*  
11 *Section 8 which deals with the compensation of the Mayor and Members of the Board of Directors, shall*  
12 *be in full force and effect on January 1, 2020, and the various City Departments shall operate immediately*  
13 *upon its passage, and for purposes of record keeping and otherwise, as if it were in full force and effect*  
14 *from and after the date of its passage.*

15 **PASSED: November 26, 2019**

16 **ATTEST:**

**APPROVED:**

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18  
19 \_\_\_\_\_  
20 **Susan Langley, City Clerk**

\_\_\_\_\_

**Frank Scott, Jr., Mayor**

21 **APPROVED AS TO LEGAL FORM:**

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24 \_\_\_\_\_  
25 **Thomas M. Carpenter, City Attorney**  
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1 **Exhibit A**

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3 **Fiscal Year 2020 Budget Ordinance for the City of Little Rock, Arkansas**

4 **[NOTE: The Board of Directors enacted Financial Reporting Standards for the City. Little Rock,**  
5 **Ark., Rev. Code §§ 2-245 to 260.8 (1988) Section 2-260; this ordinance requires that as a part of the**  
6 **annual budget process the Board of Directors set a timeline for action by the Department of Finance**  
7 **to assure the timely preparation of Financial Reports. This timeline is to be adopted upon**  
8 **recommendation of the City Manager after consultation with the Director of Finance and the various**  
9 **financial institutions the City uses. This timeline is to be reviewed each year to assure that it sets**  
10 **reasonable expectations for City Staff, but at the same time, assures the preparation and publication**  
11 **of reports to the Board of Directors as quickly as possible. Reports to the Board of Directors are**  
12 **based upon certain events after the month-end close. The month-end close is defined as the last**  
13 **business day of the calendar month that is two (2) months following the end of the reporting period.**  
14 **The two (2)-month closing period is required to accommodate the schedule for receipt of revenue**  
15 **from the State, County and utility providers. For Fiscal Year 2020, the calendar of events is as**  
16 **follows:**

17  
18 **CALENDAR OF EVENTS RELATED TO TIMELY PREPARATION OF CITY FINANCIAL**  
19 **REPORTS**

EVENT	WORKING DAY
	(after the end of the calendar month)
Department notification of deposits submitted to accounting	3
City obtains monthly bank statement	1
Department processes bank files to produce combined and payroll outstanding check lists	5
City obtains monthly investment statement	7
Department reconciles book balance and bank statements for all bank accounts	25
Department reconciles book balance and investment balances	30
Department finalizes and enters all remaining journal entries	38
Department reviews and corrects work to date	40
Department conducts final review of information for reports	42
Department processes computer system reports (month-end close)	43
Department completes preparation of Monthly Reports	45
City Manager and Finance Director distribute Monthly Report to Board of Directors	
City Manager has Monthly Report posted in City website following Board distribution	
City Manager and Finance Director present Financial Reports quarterly to Board of Directors	